ACTION/IMPROVEMENT PLAN 2008/9 (Community Safety Team)

Business Plan Objective *(use separate form for each objective/key project*)	Responsibility of (*identify the officer responsible for achieving this objective - does not have to be Head of Business Uni*t)
	Claire Kowalska, Community Safety Strategic Manager
Council Plan Priority(s) *(identify the Council Plan Priority(s) that this objective supports)*	Creating a Better Haringey: cleaner, greener, safer.

Description of targets and performance measures
This work will contribute to the whole of PSA 23: Making Communities Safer and to the package of targets under Assessment of Police and Community Safety (APACS) targets. Specifically, the work is responsible for the following improvement targets under the Local Area Agreement: N1 15 Serious violent crime rate N1 16 Serious acquisitive crime rate N1 21 Dealing with local concerns about anti-social behaviour and crime by the Local Authority and Police.   Links to all 7 Respect Agenda strands Links to: NI 111 First time entrants to the Youth Justice System aged 10-17 NI 40 Drug users into effective drug treatment NI 35 Building resilience to violent extremism Stretch target: Increase the number of sanctioned detections for domestic violence offences and reduce the number of repeat DV victims

Activities to be undertaken	Who will undertake these activities?	When? (*Please insert clear milestones for quarterly monitoring against this activity*)	Resources and source	Council Plan?
Co-ordinate and manage the strategic responsibilities and planning of the Safer Communities Partnership (ensuring compliance with legislation and guidelines)	CSM with Head of Service	Quarterly	Core budget Area-based grant Seconded staff from MPS	
➤ Implement and monitor Safer for All 2008-2011 and related strategies	CSM Policy Officers	Annual review		
➤ Agree and manage strategic action plans for priorities and improvement targets		June 2008		
➤ Identify strategic links and co-ordinate activity on cross-cutting targets (in line with s. 17 C&D Act)	CSM and Head of Service	August 2008		
➤ Develop productive relationships with decision-makers in Council Service Departments	"	Ongoing		
➤ Streamline and manage outcome driven meetings				
➤ Develop the partnership's role in area-based working				
➤ Identify and respond to legal and policy changes and London-wide networks that impact on strategic priorities				
➤ Prepare for audit and inspection		September 2008		

Develop the evaluation framework into a robust project management system				
➢ Manage and maximise partnership resources, achieving value for money	Resource Co-ordination Group (multi-agency)	Monthly; quarterly reporting	As above Corporate resources	
➢ Develop knowledge and skill in commissioning	CST Manager and Team	October 2008		
➢ Provide all funded projects with a clear scope and project brief	Policy Officer (EG to lead)	May 2008		
➢ Agree and approve staged milestones for each funded project		June 2008		
➢ Provide an assigned monitoring and evaluation support contact for all funded projects		June 2008		
➢ Quarterly monitoring but monthly contact				
➢ Agree and approve clear expectations via SLA / contract		June 2008		
➢ Provide a monitoring and evaluation briefing session for all project managers		June 2008		
➢ Provide regular reports to Performance Management Group about project progress in relation to targets				
➢ Manage projects by exception – any major deviation from approved plans will be reported to the PMG and SCEB for a decision about appropriate action				
➢ Align with corporate developments		September 2008		

Improve intelligence-led planning, response and strategic analysis				
➢ Structure data collection and provision around key targets and outcomes, identifying unmet need and employing hypothesis testing	CST (Lead LK)	October 2008	As above Partnership data resources Corporate resources	
➢ Improve data timeliness, collation, storage and extraction		July 2008		
➢ Roll out intelligence-led, local priority setting to 7+ wards that is locally and centrally supported		October 2008		
➢ Deliver a rolling annual strategic assessment (focusing on key changes and incorporating contextual background, community intelligence and strategic recommendations)		Sept/Oct 2008		
➢ Establish an audit trail and request forms for ad hoc intelligence products		July 2008		
➢ Roll out a problem-solving model across the partnership		June 2008 (internal) Sept. 08 (next stage) March 2009 roll out		
➢ Complete IT training for key staff (e.g. AWARE, Business Objects, DARIS, mapping software)		March 2009		

Co-ordinate early intervention/prevention activity for young people at risk of offending ➤ Map and co-ordinate youth related prevention and intervention work across the SCEB ➤ Develop a co-ordinated response through the Youth Summit (inc. restorative approaches etc) ➤ Undertake an impact assessment of youth funded interventions in 3 key areas (e.g. YIP, Truce and the Campsbourne Estate) ➤ Implement the Youth Task Force Action Plan for Haringey ➤ Increase support and outcomes for young victims	Policy Officers/ Youth Service Head of Service/ MPS Inspector CST Team Policy Officer (ASB) CST Manager and Team	August 2008 Quarterly March 2009 March 2009 Quarterly		
Implement the Partnership Communications Strategy and related plans ➤ Implement key recommendations from the partnership communications strategy for SCEB ➤ Targeted and co-ordinated community engagement plan agreed with key partners / linked to priority groups and concern about crime ➤ Implement relevant recommendations from the Disproportionality report 2007/8 ➤ Monitor impact on reassurance of the Community Justice Court pilots ➤ Increase reporting from vulnerable groups ➤ Deliver a Question Time session (Face the People)	CST Manager and Team	March 2009 August 2008 March 2009 March 2009 September 08 – March 09 Sept/Oct 2008		

Monitoring and evaluation record	
June 2008	
September 2008	
December 2008	
March 2009	